# GRESHAM HOUSE STRATEGIC PLC QUARTERLY FACTSHEET



## Q4 - DECEMBER 2018

Investment mandate: Strategic Public Equity (SPE) - targeting 15% IRR on investments over the long term.

Gresham House Strategic Plc (GHS) invests in UK smaller public companies, applying private equity style techniques to construct a focused portfolio. The Manager focuses on profitable, cash generative companies that it believes are intrinsically undervalued, aiming for significant engagement with investee company stakeholders in support of a clear equity value creation plan over the long term.

## GHS KEY FACTS AS AT 31 DECEMBER

NAV per share: 1,188.1p

#### FUND MANAGERS

Benchmark: Unconstrained

Ticker: GHS Strategic Public Equity investment mandate

Share price:

867.5p

Mid-price

23 years of investment and operating experience. Established SVG Investment Managers and launched Strategic Equity Capital Plc and the Strategic Recovery Funds. Former CEO of SVG Advisers (Schroder Ventures London). Previous member of the UK Investment Committee at PDFM (UBS Asset Management).

Tony Dalwood Fund Manager, Investment Committee Chairman

**Graham Bird** Fund Manager, Investment Committee Member 25 years of investment, advisory and operating experience. Previously Executive Chairman of PayByPhone (a subsidiary of PayPoint Plc), Director of Strategic Investments at SVGIM and a Director within the Corporate Finance department at JP Morgan Cazenove.

## TOP TEN SHAREHOLDINGS<sup>1</sup>

	£m	Shareholding in company %	Portfolio NAV %
IMImobile plc	£7.4m	4.8%	17.6%
Augean plc	£5.2m	7.0%	12.4%
Northbridge Industrial Services plc	£5.1m	10.6%	12.2%
BeHeard	£3.0m	9.0%	7.0%
MJ Hudson	£2.3m	1.0%	5.5%
Tax Systems plc	£1.5m	2.1%	3.5%
Escape Hunt	£1.4m	8.1%	3.4%
Centaur Media plc	£1.4m	2.1%	3.3%
Private & Commercial Finance Group plc	£1.0m	1.4%	2.4%
Swallowfield plc	£0.9m	2.3%	2.1%
Other investments	£3.1m		7.4%
Cash & other working capital items	£9.7m		23.1%
Total NAV	£42.1m		

1. Top ten holdings are shown as at 31 December 2018 using mid-price data. Investments in Northbridge, BeHeard and MJ Hudson include equity and convertible loan notes

## **Gresham House Asset Management**

The asset management division of Gresham House Plc (GHE). It specialises in managing assets on behalf of third party clients focused on funds and co-investments across a range of differentiated alternative investment strategies. The company is built around a long-term investment philosophy and applies private equity techniques to due diligence and investment appraisal.

## SHARE PRICE PERFORMANCE 17 AUG 2015 - 31 DEC 2018

Appointment of Gresham House and adoption of SPE Investment mandate in August 2015.



Performance	2018 Q4	Since inception
GHS NAV total return	-5.3%	24.5%
FTSE All Share total return	-10.2%	15.9%
FTSE Small Cap total return	-12.1%	11.2%
Relative performance		
vs FTSE All Share total return	4.9%	8.6%
vs FTSE Small Cap total return	6.8%	13.3%

1. 28 September 2018 to 31 December 2018

2. Inception 14 August 2015

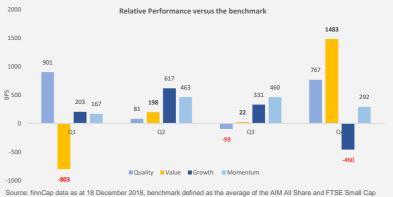
### MARKET COMMENTARY

It was an unnerving and at times volatile final quarter of 2018 for global equity markets, and the UK AIM and Small-cap markets were punished particularly hard. An emerging global recessionary narrative coupled with at times farcical Brexit negotiations in the UK, drove most equity indices into bear market territory - the UK AIM and Small-cap indices ended the year 22.4% and 13.9% respectively off their 52-week highs. A number of economic indicators have turned sluggish over the past six weeks, challenging the lofty valuations that many equities had already been struggling to justify for the past 12 months and vindicating our selective approach that we discussed in the interim results earlier this year.

The declines were initially led by the technology sector, which had held the loftiest of valuations in recent years. However, in the UK market the baton has been passed on to consumer discretionary and ultimately across all sectors, highlighting growing investor concerns about the state of the UK economy in the run up to Brexit. The profits warning and trading update from ASOS in December summarised the climate neatly; a revenue miss at the top line and significant margin erosion on what revenue they generated. There is a strong likelihood that this negative outlook will increase into Q1

At a time of weakening economic data, politicians are not helping and investor concerns about Brexit soared in 2018 according to Schroders' annual Adviser Survey, completed by more than 400 financial advisers from across the UK1. Consequently, investors should expect continued market volatility over the next 3-6 months until there is greater clarity around the outcome and whether the Federal Reserve's implied rate-rise path shallows or even ends.

More positively for our shareholders, in terms of investment style, there have been interesting changes in direction throughout 2018. 'Growth' has been the real casualty of the Q4 market sell-off versus its performance at the start of the year (and for most of the past decade) and has been closely followed by 'Momentum'. The best relative performer by some distance has been Value, having previously been the laggard. This is encouraging for investors in GHS as we have a more 'value oriented' portfolio of investments which is core to our approach. We would argue that some of the stronger performance this year can be attributed to this emerging change in backdrop and we anticipate this trend extending into next year as a decade-long dominance of growth and momentum investing comes to an end.



Schroders
 finnCap data as at 07 December 2018

### **INVESTMENT MANAGER'S REPORT**

We are pleased to report to our shareholders that the quarter ended with GHS as the best performing UK Small Cap Investment Trust for the year and with a performance which would have placed it as the best performer amongst all 49<sup>3</sup> open ended funds in the IA UK Smaller Companies sector, outperforming the peer group average by 24.8%. Whilst our NAV declined 6% to 1188.1p in the final quarter of 2018, this was against a backdrop of significant market declines and our outperformance against the indices increased in the quarter. In the calendar year to 31 December 2018, the total return NAV per share is up 8.9%, the FTSE All Share and FTSE Small Cap (excluding Investment Trusts) declined -9.5% and -13.8% respectively on a total return basis in the same period.

Following a number of realisations in the past nine months, we currently hold investments in 16 UK companies (10>2.0% NAV) with 23% of the portfolio in cash. We are evaluating some interesting opportunities both in our toehold investments and new ideas pipeline for 2019 – while remaining cautious at this stage in the cycle

Given our concentrated, actively managed portfolio of value investments that is roughly a third cash, we feel well positioned versus the market for the final quarter of the financial year to March 2019. Investment theses in some of our key holdings started to gain traction over the summer and we expect this to resume once market volatility subsides; notably in Northbridge, Augean, Tax Systems and IMImobile.

#### Centaur Media (CAU)

This quarter we were pleased to see a start of the strategic change we identified in our original investment thesis - the company announced it would be putting three non-core assets up for sale with the aim of returning realised cash to investors.

- FT Adviser, as at 23 November 2018
  Gresham House calculations
  Gresham House calculations based on Centaur expectations

#### FUND INFORMATION

#### Investment Committee

Tom Teichman 30 years VC & banking experience having founded SPARK Ventures in 1995. Former Investment Committee member at Brandt's, Credit Suisse, Bank of Montreal and Mitsubishi Finance London. Start-up investor/director of lastminute.com, mergermarket.com and Chairman of notonthehighstreet.com

Bruce Carnegie-Brown Chairman of Lloyds, Chairman of Moneysupermarket.com Group Pl He is a non-executive director of Santander UK plc. Previously a Managing Partner of 3i QPE Plc, a Managing Director of JP Morgan and CEO of Marsh Ltd.

Rupert Robinson Managing Director of Gresham House Asset Management Ltd. Former CEO and CIO of Schroders Private Bank Rupert. Previously Head of UK Wealth Management at Rothschild Asset Management.

#### IMPORTANT INFORMATION:

The three assets compose c 35%<sup>4</sup> of the current business, but the company expects to generate >70%5 of the current market cap from the disposals - reflecting the value opportunity we have cited for some time.

This process will leave a focused marketing business that we believe would have clear strategic value to a larger peer or private equity house. We are therefore confident that the new strategy will lead to a profitable outcome for our shareholders.

#### Northbridge (NBI)

The Northbridge recovery story remains ongoing, enabling brokers to increase their PBT forecasts for 2020 and 2021 in October, driving the share price as high as 150p - double our original entry price of 75p and, leaving our CLN comfortably in the money (125p exercise price) whilst it continues to pay our 8% coupon.

Whilst the share price has since retreated, performance in the current year remains strong, and we look forward to the company's traditional trading update in Q1 for further reports on progress. The management seems confident of achieving forecasts.

The company's interim results in September were positive and corroborated the emerging recovery story we have cited to shareholders over the past 12 months. The JV in Malaysia appears to be a particular highlight, providing sufficient confidence for the company to invest a further \$4m into rental tools to meet anticipated demand from the JV and elsewhere in what seems to be a smart deal. The assets were bought out of receivership. This should enhance return on capital metrics in future, as the tools have a replacement cost of \$11m

#### Quarto (QRT)

The situation at Quarto has stabilised somewhat compared to relative to the dramatics of the first half 2018, and we feel our close engagement with the company's previous and current management, as well as introducing Andy Cumming to join the Board (now Chairman) has helped the company achieve this during a difficult period.

It was pleasing to see the company announce a two-year extension of terms with its banks in October, where we believe Andy's background was critical in facilitating this. The announcement helped steady the share price. hope this will now enable the company to start to focus on commercial activities and operations after a distracting six months

We maintain a close dialogue with major shareholder and director CK Lau ensuring that we are close to the company and can offer support on any future strategic decisions and protect the interests of our shareholders. Our ultimate aim is to recover value, as we remain convinced there is value in the business, albeit that we will likely need to be patient.

Equity markets remain challenging, and we anticipate ongoing workstreams to support some of our existing investments through this period. We are encouraged by some of the opportunities the current indiscriminate market declines are creating for the cash we have in the portfolio. The portfolio and NAV feel well positioned relative to the market and for this reason, we remain optimistic for the performance of the fund.

Investment Manager: Gresham House Asset Management Ltd (GHAM)

Annual Management fee: 1.5%

Performance fee: 15.0% over a 7.0% hurdle Shares in issue: 3,555,330 (as at 31 December 2018, there are no shares held

in treasurv)

Stock Exchange Ticker: GHS

#### CONTACT

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